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Author(s): Hyde, Peter Alden

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# **Los Alamos National Laboratory: Laboratory Strategy for the Future**

Dr. Charles F. McMillan

September 25, 2017

# The Laboratory is an integrated and dynamic system of people, facilities, equipment, materials, and services that support our national security mission

## Weapons Programs

- Weapons Physics Design
- Weapons Physics Computation
- Weapons Engineering
- High Explosives
- Plutonium
- Tritium/GTS
- Uranium, Be, Salts, Metals
- Detonators
- Component Fabrication and Assembly
- Integrated and Environmental Testing

## Science, Technology and Engineering

- Chemistry, Earth and Life Sciences
- Accelerator Science
- Engineering Sciences
- Materials and Physical Sciences
- Theoretical and Computational Sciences

## Director's Office

- Institutional Management



## Global Security

- Nuclear Nonproliferation
- Nuclear Counter-proliferation
- Non-nuclear Threats
- Energy and Resource Security

## Waste Management

- Enduring Waste
- Legacy Waste

## Institutional Operations

- Business Services
- ES&H
- Nuclear & High Hazards Ops
- Security and Mission Assurance

## Capital Projects

- Project Management Services

36 square miles   47 technical areas   1,280 buildings/ 9M sq. ft.   11 nuclear facilities   268 miles of roads  
8,000 career employees   2,280 R&D scientists and engineers   380 postdocs   1,700 students at peak  
\$2.5B budget   57% Weapons Program   4,700 projects   600 B&R codes  
5 PADS   14 Directorates   80 Divisions

# Los Alamos' core mission is to ensure the U.S. nuclear deterrent

- Ensure safety, reliability, and performance of U.S. nuclear stockpile
- Design agency for four out of seven warhead systems constituting our nation's deterrent
- Modeling, simulation, radiography, and non-nuclear testing provide assurance



Los Alamos uses scientific assessment, experimentation, & modeling to assess and certify the stockpile, which has aged significantly since it was first developed and since the conclusion of full-scale testing



# Los Alamos' broader national security missions comprise strategic deterrence



Detecting and preventing the development or use of nuclear weapons and improvised devices

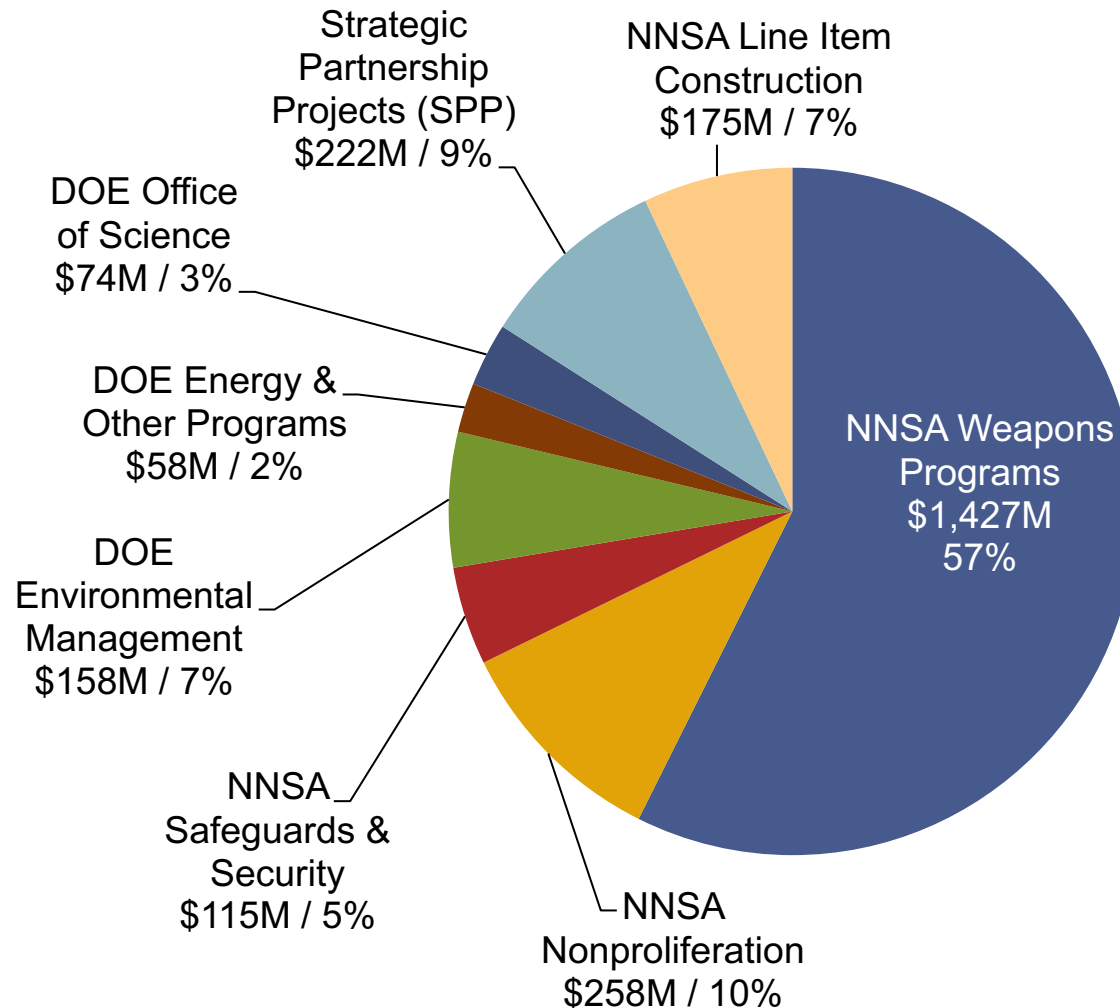


Providing the foundation for global security programs through theory, modeling and simulation, and experimentation



Reducing nuclear arms and limiting the spread of nuclear technology, material, and expertise through cooperation and diplomacy

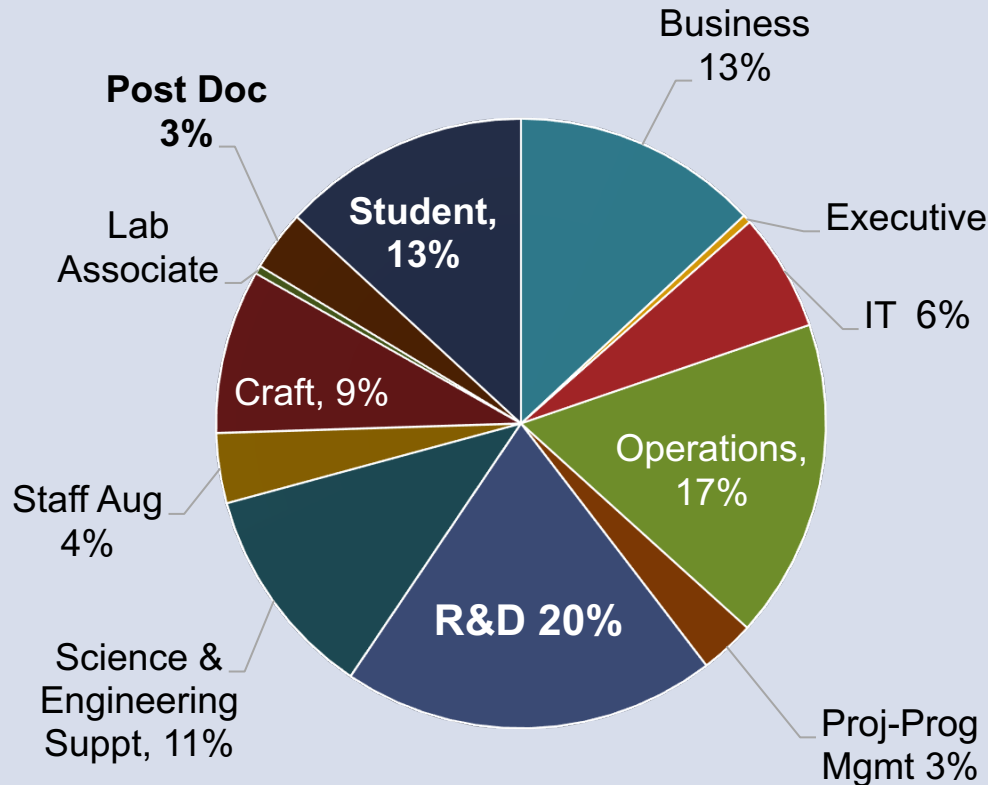
# As a National Security Lab, applying multidisciplinary capabilities is inherent in our broad funding



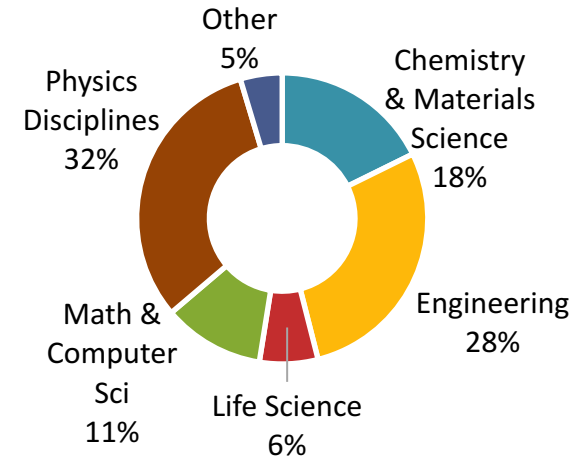
**FY17 Estimated  
Budget Authority:  
\$2.49B**

# Approximately 11,100 National Security specialists collaborate in a wide variety of technical disciplines

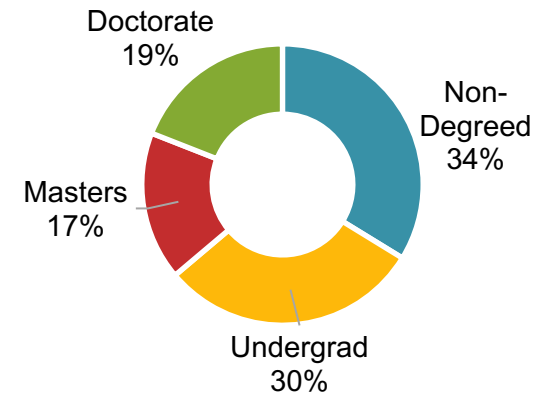
## Employee Categories



## R&D Employee Disciplines

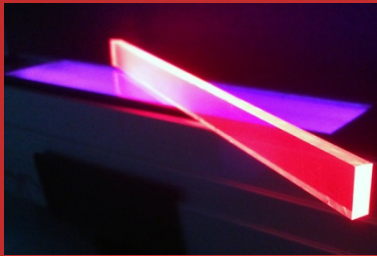


## Degreed Workforce



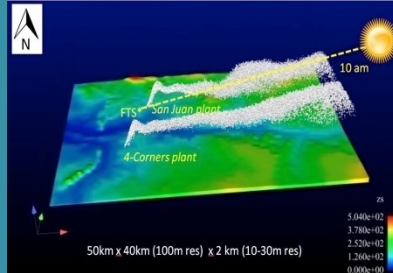


# Our Science Pillars define strategic capability investment areas at Los Alamos for present and future missions



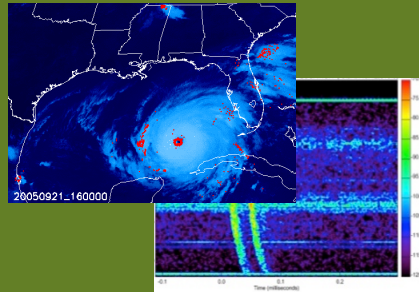
## MATERIALS FOR THE FUTURE

Defects and Interfaces  
Extreme Environments  
Emergent Phenomena



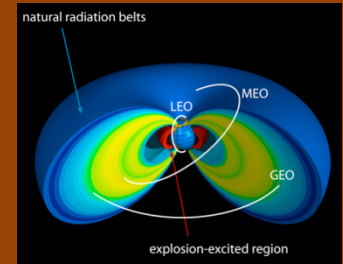
## SCIENCE OF SIGNATURES

Discover Signatures  
Revolutionize Measurements  
Forward Deployment



## INFORMATION, SCIENCE, AND TECHNOLOGY FOR PREDICTION

Complex Networks  
Computational Co-Design  
Data Science at Scale



## NUCLEAR AND PARTICLE FUTURES

High Energy Density Physics & Fluid Dynamics  
Nuclear & Particle Physics, Astrophysics & Cosmology  
Applied Nuclear Science & Engineering  
Accelerators & Electrodynamics

Science Pillars support capabilities across the Laboratory and Missions

# The integration of science, engineering, and mission enables agile responses to national security challenges

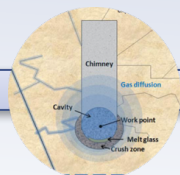
PAST

FUTURE

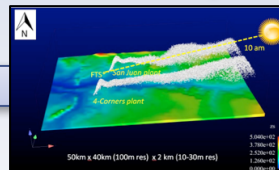
## SUBSURFACE



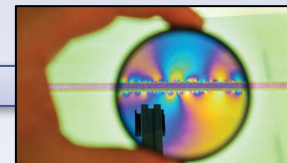
Containment  
(Large events)



Nonproliferation and  
verification

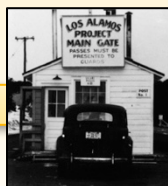


Environment:  
Atmospheric & subsurface

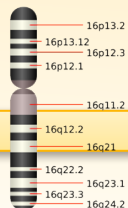


Small event detection,  
Fracture formation,  
Weapons performance

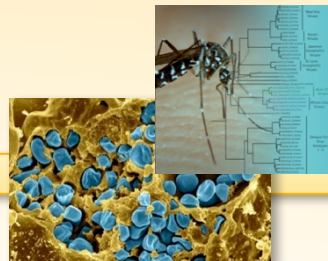
## BIOSECURITY



Radiation  
health effects



Human Genome  
Project

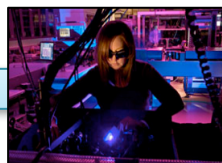


Biosurveillance, Disease  
tracking

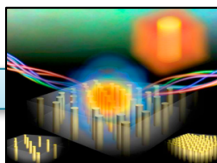


Bioinformatics, Cancer research,  
Data science at scale

## NANOSCIENCE



Foundational nanoscale  
materials research



Metamaterials

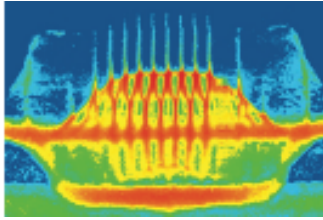


Nanocrystal quantum dots,  
Energy applications



Engineered materials with  
controlled functionality

# We sustain these capabilities through the synergy of strategic science programs, cutting-edge LDRD science, and our unique mission and science facilities

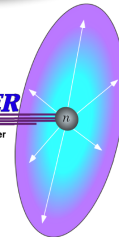


LDRD investment enabled proof-of-principle development of the novel radiographic technique, called proton radiography; pRad is now used to study materials and validate models in stockpile stewardship experiments



Research with high magnetic fields

**LUJAN CENTER**  
Los Alamos Neutron Science Center  
Los Alamos National Laboratory



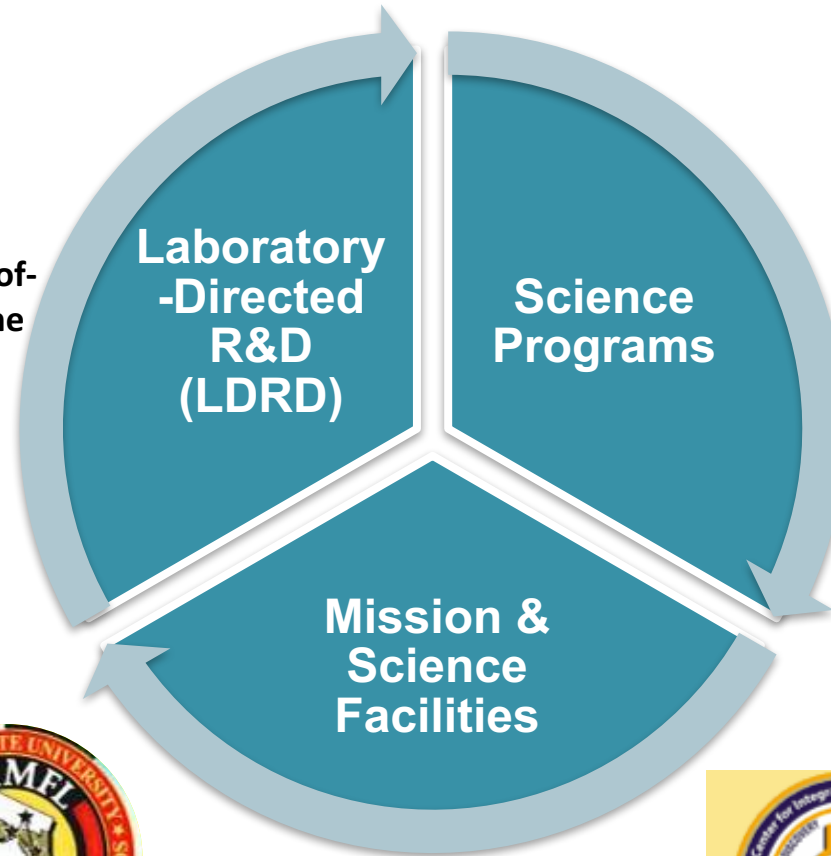
Neutron scattering



Nano-material synthesis and characterization



Los Alamos leads the Exascale Co-Design Center for Materials in Extreme Environments — developing a multi-physics exascale simulation framework for modeling materials subjected to extreme mechanical and radiation environments





# Unique science and engineering infrastructure is critical for national security work



**Metropolis Center for Modeling & Simulation**



**Los Alamos Neutron Science Center**



**Dual Axis Radiographic Hydrotest Facility**



**Plutonium Processing Facility (TA-55)**



**National High Magnetic Field Laboratory**



**Center for Integrated Nanotechnologies**

- » 40 square miles
- » 47 technical areas
- » 2,000 structures
- » 1,280 buildings
- » 13 nuclear facilities

**And many more...**



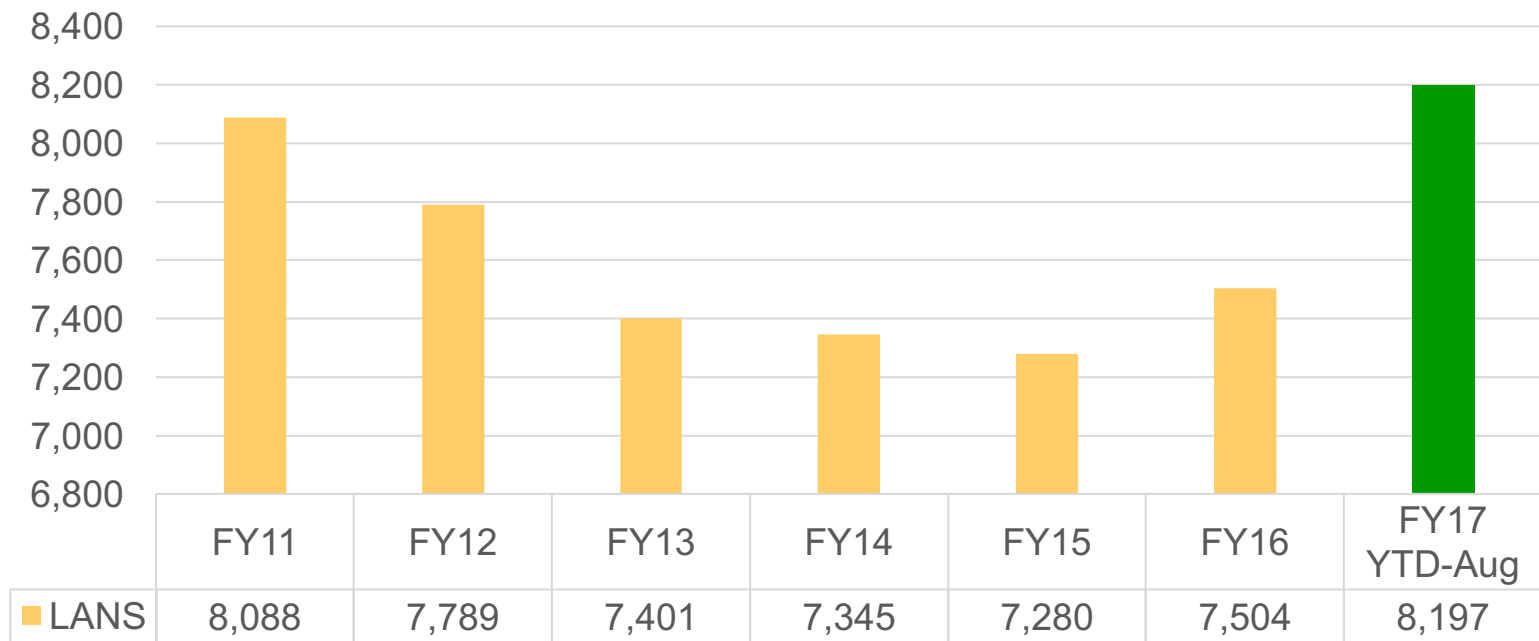
**High Explosive Laboratories**



**CMR Replacement (CMRR) Building**

# Attracting and retaining a quality workforce is vitally important to the future of the Laboratory

LANS Staff (Regular and Term)



# We have a high return on student and postdoc pipeline investments

- LANL anticipates *ca* 2,200 vacancies between 2017–2020, in all areas
- Healthy student and postdoc programs are vital to the Laboratory's early-career pipeline
- Over 2,200 students and postdocs worked at LANL in FY17
- LANL's National Security Education Center serves a collaboration, education, and recruitment role for the Laboratory

Percentage of **new hires** in FY16  
who were former students  
or postdocs

**17%**

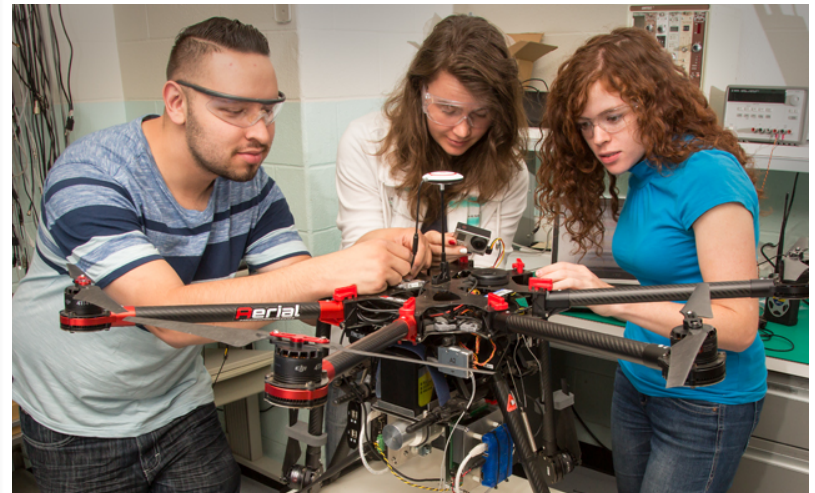
All new  
hires

**52%**

All R&D  
hires

**73%**

Non-mgmt  
PhD tech  
staff hires





# Los Alamos innovations open up opportunities for “win-win” partnerships in strategic areas

## Safire multiphase flow meter technology

- Collaboration with General Electric Company and Chevron
- Invented by Los Alamos scientists, Safire provides noninvasive, continuous, and accurate estimates of oil production.

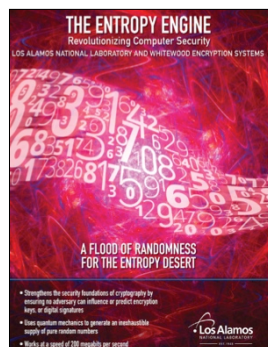


## Next-generation data storage technologies

- Collaboration with Seagate, a U.S. data storage company
- Under a CRADA, Seagate and Los Alamos are developing power-managed disk and software solutions for deep data archiving and other next-generation technologies

## Computer security

- Entropy Engine employs quantum mechanics to solve the problem of entropy generation, the critical foundation to all cryptographic systems currently in use today
- Whitewood licensed the technology, which is now commercially available



## Network attack detection

- Ernst & Young LLP and Los Alamos teamed up to launch PathScan
- Provides security analytics for computer network attack detection; now available to the commercial market



# The nexus of universities, National Labs, and industry enhances opportunities for partnerships, collaborations

## Universities

- PI- and peer-driven research on a project-by-project basis
- Diverse funding environment
- Most abstract research



UC San Diego  
JACOBS SCHOOL OF ENGINEERING



## Industry

- Connection to market, national needs
- Pragmatic R&D



WHITEWOOD

## DOE National Labs

- Team science
- Facilities and projects of scale
- Interdisciplinary Integrator for long term, mission-driven research



# Backup Slides

# Universities attending REACT workshop

